INFORMATION SYSTEMS EDUCATION JOURNAL

Volume 18, No. 1 February 2020 ISSN: 1545-679X

In this issue:

- 4. Teaching Accessible Design: Integrating Accessibility Principles and Practices into an Introductory Web Design Course Michael Whitney, Winthrop University
- 14. Applying Agile Across the IT Curriculum Andrea Hulshult, Miami University Regionals David M. Woods, Miami University Regionals
- 22. Skills, Certifications, or Degrees: What Companies Demand for Entry-level Cybersecurity Jobs

Jim Marquardson, Northern Michigan University Ahmed Elnoshokaty, Norther Michigan University

29. Looking Ahead to CAE-CD Program Changes Ulku Clark, University of North Carolina Wilmington Geoff Stocker, University of North Carolina Wilmington Ron Vetter, University of North Carolina Wilmington

40. Evolution of an IS Capstone Class

Thom Luce, Ohio University

49. Student attitudes, awareness, and perceptions of personal privacy and cybersecurity in the use of social media: An initial study Neelima Bhatnagar, University of Pittsburgh Greensburg Michael Pry, University of Pittsburgh Greensburg



The **Information Systems Education Journal** (ISEDJ) is a double-blind peer-reviewed academic journal published by **ISCAP** (Information Systems and Computing Academic Professionals). Publishing frequency is six times per year. The first year of publication was 2003.

ISEDJ is published online (http://isedj.org). Our sister publication, the Proceedings of EDSIGCON (http://www.edsigcon.org) features all papers, panels, workshops, and presentations from the conference.

The journal acceptance review process involves a minimum of three double-blind peer reviews, where both the reviewer is not aware of the identities of the authors and the authors are not aware of the identities of the reviewers. The initial reviews happen before the EDSIGCON conference. At that point papers are divided into award papers (top 15%), other journal papers (top 30%), unsettled papers, and non-journal papers. The unsettled papers are subjected to a second round of blind peer review to establish whether they will be accepted to the journal or not. Those papers that are deemed of sufficient quality are accepted for publication in the ISEDJ journal. Currently the target acceptance rate for the journal is under 40%.

Information Systems Education Journal is pleased to be listed in the Cabell's Directory of Publishing Opportunities in Educational Technology and Library Science, in both the electronic and printed editions. Questions should be addressed to the editor at editor@isedj.org or the publisher at publisher@isedj.org. Special thanks to members of EDSIG who perform the editorial and review processes for ISEDJ.

2020 Education Special Interest Group (EDSIG) Board of Directors

Jeffry Babb West Texas A&M President

Jeffrey Cummings Univ of NC Wilmington Director

Niki Kunene Eastern Connecticut St Univ Treasurer

> Rachida Parks Quinnipiac University Membership

Eric Breimer Siena College Vice President

Melinda Korzaan Middle Tennessee State Univ Director

Li-Jen Lester Sam Houston State University Director

Michael Smith Georgia Institute of Technology Secretary Leslie J Waguespack Jr. Bentley University Past President

Lisa Kovalchick California Univ of PA Director

Michelle Louch Carlow University Director

Lee Freeman Univ. of Michigan - Dearborn JISE Editor

Copyright © 2020 by Information Systems and Computing Academic Professionals (ISCAP). Permission to make digital or hard copies of all or part of this journal for personal or classroom use is granted without fee provided that the copies are not made or distributed for profit or commercial use. All copies must bear this notice and full citation. Permission from the Editor is required to post to servers, redistribute to lists, or utilize in a for-profit or commercial use. Permission requests should be sent to Jeffry Babb, Editor, editor@isedj.org.

INFORMATION SYSTEMS EDUCATION JOURNAL

Editors

Jeffry Babb

Senior Editor West Texas A&M University

Anthony Serapiglia Associate Editor St. Vincent College Thomas Janicki Publisher U of North Carolina Wilmington

Jason Sharp Associate Editor Tarleton State University

Ira Goldsten Teaching Cases Co-Editor Siena College

2019 ISEDJ Editorial Board

Samuel Abraham Siena Heights University

Joni Adkins Northwest Missouri St Univ

Wendy Ceccucci Quinnipiac University

Ulku Clark U of North Carolina Wilmington

Amy Connolly James Madison University

Jeffrey Cummings U of North Carolina Wilmington

Christopher Davis U of South Florida St Petersburg

Gerald DeHondt II Ball State University

Catherine Dwyer Pace University

Mark Frydenberg Bentley University Biswadip Ghosh Metropolitan State U of Denver

Audrey Griffin Chowan University

Janet Helwig Dominican University

Melinda Korzaan Middle Tennessee St Univ

James Lawler Pace University

Paul Leidig Grand Valley State University

Li-Jen Lester Sam Houston State University

Michelle Louch Duquesne University

Richard McCarthy Quinnipiac University

Alan Peslak Penn State University Paul Witman eaching Cases Co-Editor

Donald Colton

Emeritus Editor Brigham

Young University

Hawaii

Teaching Cases Co-Editor California Lutheran University

Doncho Petkov Eastern Connecticut State Univ

RJ Podeschi Millikin University

Franklyn Prescod Ryerson University

Bruce Saulnier Quinnipiac University

Dana Schwieger Southeast Missouri St Univ

Karthikeyan Umapathy University of North Florida

Leslie Waguespack Bentley University

Charles Woratschek Robert Morris University

Peter Y. Wu Robert Morris University

Skills, Certifications, or Degrees: What Companies Demand for Entry-level Cybersecurity Jobs

Jim Marquardson jimarqua@nmu.edu College of Business Northern Michigan University Marquette, MI 49855, USA

Ahmed Elnoshokaty aelnosho@nmu.edu College of Business Northern Michigan University Marquette, MI 49855, USA

Abstract

People starting cybersecurity careers have three main avenues for achieving entry-level job qualifications: learning in-demand skills, earning industry certifications, and graduating with a college degree. Though people can pursue skills, certificates, and degrees together, financial and time constraints often make people focus their efforts to what they feel would help them most in their careers. Those seeking careers in information systems are reasonably asking themselves if the cost of a college degree is a worthwhile investment. In this paper, we analyze 11,938 entry-level job postings for cybersecurity jobs on Dice.com to determine required and desired qualifications. The results show that 7,177 (60%) of entry-level cybersecurity jobs require a college degree in a related field. Of those, 2,851 (24% of jobs) prefer a graduate degree. 3,406 (29% of jobs) require a certification. Structured query language (SQL), testing, Java, Excel, Oracle, consulting, and database skills are listed in 16% of jobs. The most popular certifications are "Certified Information Systems Security Professional CISSP" (listed in 4.8% of jobs), "Information Technology Infrastructure Library ITIL" (listed in 3.9% of jobs), "Security+" (listed in 2.9% of jobs), "Project Management Professional PMP" (listed in 2.8% of jobs) and "Information Assurance Technical IAT" (listed in 2.4% of jobs). The selected snapshot data show that college degrees are required for 60% of jobs--evidence that college degrees are still in high demand for the field of cybersecurity. However, employers are also looking for certifications and skills.

Keywords: skills, certifications, college degrees, employment

1. INTRODUCTION

The total cost of graduation with a bachelor's degree from a four-year institution rose from \$26,902 (\$52,892 inflation adjusted) in 1989 to \$104,480 in 2016 (Maldonado, 2018). The cost of education relative to earning power requires that many students incur significant debt to finance their educations. In 2019, borrowers in the United States carry \$1.5 trillion in student loan debt (Friedman, 2019).

At the same time, education alternatives have emerged that offer instructional content at low or no cost. Sites like Khan Academy offer free courses, but mainly target K-12 education. Coursera offers a broader selection of courses with different ranges of complexity. For example, the Machine Learning course covers topics such as logistic regression, artificial neural networks, and linear algebra ("Machine Learning," n.d.). The Machine Learning course can be taken for free which allows the student to access all content except graded assignments, or a \$79 fee can be paid which unlocks graded assignments and provides the option to earn a certificate. These massively scalable learning options are constantly adding new courses. Basically, as a potential alternative to the college degree, students can find cheap or free resources to learn skills that are sought in industry. A motivated student can learn online much of what is taught in a college classroom. But the same can be said of public libraries which have also failed to put universities out of business. The university seems to still add value beyond the mere collection and dissemination of ideas and information.

Society has traditionally placed value in college degrees beyond the immediate impact to the student on employment prospects. A major goal of universities is to educate a populace that can responsibly participate in the community discourse, produce leaders, and choose political representation. These high-minded goals in some way contrast the guidance of recent decades that told students they need a college degree so that they can land a good job and make good money. The Great Recession of the late 2000s and early 2010s found some college graduates unemployed or underemployed (Abel, Deitz, & Su, 2014), souring many graduates' opinions on the value of a college degree.

The remainder of this paper will shelve the benefits of a university education for society and for individual growth. Instead, the paper will address how skills, certificates, and degrees help people start their careers in information systems. Following is a literature review that compares skills, certificates and degrees. Then, an analysis of job postings is given to determine what the market demands.

2. LITERATURE REVIEW

In this section we describe how skills, certificates, and degrees help people advance their careers.

Skills

Historically, companies in need of highly skilled labor have demanded college degrees. Recently, companies like Google, Apple, and Oracle have dropped the college degree requirement, instead choosing to emphasize work experience and specific skills (Hill, 2019). Skills are the degree to which employees can perform defined tasks. Employees might have skills in a particular programming language, a database platform, or another knowledge domain. Skills definitely matter, but a narrow focus on specific skills tends to de-emphasize the need for employees to have well-rounded abilities. Some argue that "the skill-based approach is thus insufficient to identify the competence that will enable [an IT] manager to identify new IT opportunities and behave proactively in regard to IT" (Bassellier, Reich, & Benbasat, 2001, p. 163). Another fear is that as soon as the skill for which an employee was hired is no longer relevant, the employer may terminate employment rather than cross-train. Employers are increasingly reticent to invest in training the current workforce (Cappelli, 2014).

The field of information systems is vast, and skills can be developed in an ever-increasing array of topics. In a survey targeting the 2007-2008 hiring period for information systems jobs, fundamental accounting, finance, and marketing skills were expected, along with communication skills and information systems-specific skills such as software development, the systems development lifecycle, privacy, systems identification documentation, and problem (Janicki, Lenox, Logan, & Woratschek, 2008). An analysis of job postings in 2017 that required an information systems degree found that employers want skills such as teamwork, programming, written and oral communication, networking, database, systems analysis and design, and business (Burns, Gao, Sherman, & Klein, 2018). The results, though a decade apart, are largely consistent in their findings.

Certificates and Certification

Certification can be described as either vendorneutral or vendor-specific (Randall & Zirkle, 2005). Certificates like the CompTIA Security+ assess competence in a fairly broad body of knowledge that does not focus on any one vendor or technology. The Security+ certificate is gained by taking a multiple-choice exam. The Cisco Certified Network Administrator (CCNA) certification tests networking knowledge and skills with an emphasis on Cisco's hardware and software. Though some knowledge transference to different domains is expected, additional study would be needed to perform well on other vendor platforms.

Some certifications target a single technology, knowledge domain, or course. Microsoft offers certification for its Office products. Amazon offers an AWS Certified Alexa Skills Builder exam that "validates a candidate's ability to build, test, and publish Amazon Alexa skills" ("AWS Certified Alexa Skill Builder - Specialty," n.d., para. 1). The skills proven by these certifications are less likely to transfer to technology in other information systems domains.

Many information technology certifications do not require college degrees, unlike other disciplines such as accounting and engineering (McKenzie, 2006). Some certifications, however, require work experience in a specific domain. For example, to become a Certified Information Systems Security Professional (CISSP), a candidate must have five years of work experience in information security positions ("CISSP Experience Requirements," n.d.).

There is some concern that common certifications fail to make job-seekers stand out because the number of people certified is so high (Gomillion, 2017). However, common certifications might indicate achievement of an in-demand skill. Certification in Microsoft Excel might be common, but many employers seek these skills (Formby, Medlin, & Ellington, 2017).

In an environment when technology changes rapidly, it is understandable why some might argue for achieving certification in areas that industry currently needs. The 2017 job survey mentioned previously showed that 20% of jobs required or preferred certification (Burns et al., 2018). Certification appears to be increasingly important, but college degrees continue to demonstrate value empirically as described in the next section.

Degrees

College degree earners have increased lifetime earnings of a million dollars over their nondegree earning counterparts (Caruth, 2014). The time it takes a student to graduate has a large impact on the net present value of an education, largely due to delayed earnings (Lobo & Burke-Smalley, 2018). The desire to earn money right away is one reason why some choose to forego college, but the data suggests this is a losing strategy for maximizing lifetime earnings. In a survey of adults without degrees, the majority said that the expense of going back to get a degree was necessary to get ahead in their careers (Silliman & Schleifer, 2018).

The focus of study is as important as the decision to obtain a college degree. Vocational training in technical fields can improve earning power more than Bachelor of Arts degrees in liberal arts and humanities (Kim & Tamborini, 2019).

Despite current trends that emphasize hiring people for skills, people in advanced positions

frequently have one or more degrees. Job listings for cybersecurity architects list a graduate degree in 27% of postings, a bachelor's degree in 69% of postings, and only 4% with less than a bachelor's degree ("Cybersecurity Career Pathway," n.d.). It is difficult to predict if the increased focus on skills is a reaction to immediate skills shortages, or if it indicates a long-term trend.

Data suggests that a college degree can only help (and not hinder) long-term career objectives. Sadly, some students have embraced the cliché that "C's get degrees" and think that by merely graduating they will be granted a high-paying job in a rewarding career. This short-sighted view leads some to wonder why they fail to succeed in the job search.

Combinations

A student can learn skills without ever obtaining a certificate or degree. While some employers care only about what employees can do, certificates and degrees are commonly used to filter applicants. Earning a certificate or degree (hopefully) proves that a student has learned Some universities have embedded skills. industry certification in degree programs (e.g., Haga, Moreno, & Segall, 2012; Jovanovic, Bentley, Stein, & Nikakis, 2006). It can be challenging to find textbooks that fully cover certification topics (Al-Rawi, Lansari, & Bouslama, 2005). A student can earn a certificate without a degree and vice versa.

Certifications and degrees "both have value for job seekers and the best solution seems to be some combination of both education and certification" (Gomillion, 2017, p. 72).

Proving Value to Prospective Employers

Job-seekers must signal their qualifications to employers (Spence, 1973). College degrees and certifications are two objective ways to signal qualifications. Accreditation bodies ensure that universities follow best practices and provide some assurance of the value of a degree. Certification centers must also follow strict practices to ensure that certification exams are accurate assessments of candidate skills in part by proctoring exams and requiring photo identification. Skills-based assessments (such as coding interviews) can be used to validate the skills that should be evident by degrees or certificates, or when a candidate lacks any credentials.

In the next section, we seek to measure the benefit of skills, certifications and degrees by

evaluating entry-level cybersecurity job postings.

3. METHODOLOGY

We created a crawler to collect data of entrylevel cybersecurity professional jobs from Dice.com which is a popular website for IT jobs. The web crawler searched cybersecurity jobs at Dice.com based on commonly used words for entry-level cybersecurity jobs like "Cybersecurity Analyst" or "Cybersecurity Architect." The crawler collected the 11,938 jobs that were available on Dice.com on June 10, 2019. We collected labeled information for each job post like title, keywords (tags such as analysis, firewall, python, security, and TCP/IP), job location, and the job description.

The following preprocessing steps were applied to prepare the data set for analysis. First, all whitespace (such as new lines and extra spaces), punctuation, and HTML tags were removed. Second, the text was converted to lower case and stop words were removed. Stop words are basically a set of commonly used words in any language like "the," "into," "just," and "keep." By removing the words that are very commonly used in each language, we could focus only on the important words instead, and improve the accuracy of the text processing. Next, we applied lemmatization for all words to reduce inflectional word forms to linguistically valid lemmas.

To extract undergraduate or graduate degree requirements we searched for keywords like "bachelor degree," "master degree," "bsc," "msc," "mba," "doctorate," and "phd." To extract professional certification requirements, we looked up unigram, bi-grams, tri-grams, fourgrams, five-grams, and six-grams in the sentence where the keywords "certified," "certification," or "certificate" was listed and got the highest frequency of term occurrence to detect the certifications with the highest demand in the job market like "Information Technology Infrastructure Library ITIL," "Certified Information Security Manager CISM," and Security "Certified Information Systems CISSP." Professional То assess skill requirements, we looked for unigram, bi-grams, tri-grams, four-grams, five-grams, and sixgrams in the sentence in job keywords and job description and got the highest frequency of term occurrence to detect the skills with the highest demand in the job market like "Structured Query Language SQL," "Testing," and "SAP."

4. RESULTS

The results show that 60% of entry-level Cybersecurity jobs (7,177 jobs) require a college degree in a related field. 24% of jobs (2,851 jobs) prefer a graduate degree. 29% of jobs (3,406 jobs) prefer or require certifications. 6.6% of jobs preferred certifications without specifying certification names. Other jobs listed specific certifications as required or preferred. The most popular certifications are "Certified Information Systems Security Professional CISSP" (listed in 4.8% of jobs), "Information Technology Infrastructure Library ITIL" (listed in 3.9% of jobs), "Security +" (listed in 2.9% of jobs), "Project Management Professional PMP" (listed in 2.8% of jobs), and "Information Assurance Technical IAT" (listed in 2.4% of jobs).

Job Posting Element	Postings
College degree required	60%
Graduate degree preferred	24%
Prefer or require certification	29%

Table 1: Degrees and Certifications inEntry-level Cybersecurity Job Postings

Certification	Postings
Certified Information Systems	4.8%
Security Professional (CISSP)	
Information Technology	3.9%
Infrastructure Library (ITIL)	
Security +	2.9%
Project Management Professional	2.8%
(PMP)	
Information Assurance Technical	2.4%
(IAT)	
Certified Information Security	1.4%
Manager (CISM)	
Cisco Certified Network Associate	1.4%
(CCNA)	
Certified Information Systems	1.4%
Auditor (CISA)	

Table 2: Most Frequent Certifications Requested in Entry-level Cybersecurity Job Postings

"Certified Information Security Manager CISM," "Cisco Certified Network Associate CCNA," and "Certified Information Systems Auditor CISA" are each listed in 1.4% of jobs. "Global Information Assurance GIAC" is listed in 1% of jobs. "CISCO Certified Network Professional CCNP," "GIAC Certified Incident Handler GCIH," and "CompTIA Advanced Security Practitioner CASP" certifications are each listed in less than 1% of jobs. The listed certifications are either related to computer networks and security like "CISSP" and "Security +" or more business oriented like "PMP" and "ITIL".

As for the required or desired skills and qualifications, "Structured Query Language SQL" is listed in 6.3% of jobs, "testing" is listed in 5.4% of jobs. "Excel," "Java,, "Oracle," "consulting," "database," and "hardware" are each listed in 2-2.6% of jobs. "JavaScript", "python," "SAP," and "Linux" are each listed in 1.5-1.6% of jobs.

We studied the geographic location of the cybersecurity jobs and the majority of jobs are offered in the west and east coasts as well as Texas and some southern and Midwest states as shown in figure 1. In figure 1, we filtered out states with less than 100 jobs.

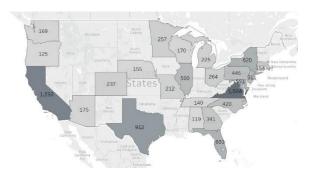
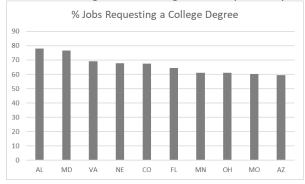
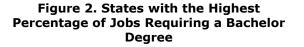


Figure 1. States with High Supply of Entrylevel Cybersecurity Jobs

We analyzed the requested or required criteria of having a bachelor degree or certifications in each state with a high supply of cybersecurity jobs. We studied the percentage of cybersecurity jobs that requested or required a bachelor degree or certification to the total jobs per state as shown in Figure 2 and Figure 3 respectively.





There is a high demand for college degree in jobs at all states, and on average 60% of the jobs requested or required a college degree. Figure 2 shows the states with the highest percentage of jobs requesting college degree requirements.

There is a demand for certifications in all states and on average 26% of the jobs requested or required a certification. Figure 3 shows the states with the highest percentage of jobs requesting certifications.



Figure 3. States with the Highest Percentage of Jobs Requesting Certification

5. DISCUSSION

More than half the entry-level cybersecurity jobs require job seekers to have a bachelor degree. Even in entry-level cybersecurity jobs, one in every four job postings has a graduate degree as a preference. Often, employers list jobs with reauired and desired certifications, but certification requirements are less frequent than college degree requirements. Our results show fewer requirements for college degrees than other sources. For example, the website Cyberseek.org reports high levels of a bachelor degree or higher requirement for entry-level cybersecurity jobs such as technicians and specialists (85%), analyst and investigators (93%), incident responder and analysts (94%), and IT auditors (98%) ("Cybersecurity Career Pathway," n.d.). The difference between our results may be in the distinction between what is preferred versus required.

Also, certification requirements include both business and technical certifications. The collected job posts show high demand for business certifications like "Information Technology Infrastructure Library ITIL" and "Project Management Professional PMP" as well as high demand for more technical certifications like "Certified Information Systems Security Professional CISSP", "Security +", and "Information Assurance Technical IAT." The CISSP is a popular certification in cybersecurity, and earning the certification requires at least five years of work experience in cybersecurity. We would expect the CISSP to also be a popular certification for mid-level and late-stage jobs.

As shown in figures 1, 2, and 3, the states with high supplies of cybersecurity jobs are not necessarily the states that require a higher percentage of jobs with college degree or certification requirements. States like Nebraska, Alabama, and Colorado do not have the most cybersecurity job postings but are among the states that more often require college degrees or certifications. Also, states like California have many jobs posted but have fewer requirements for degrees and certifications.

There are some limitations on the current analysis that should be noted. First, the search keywords were limited, so it is possible that some job postings or certifications were excluded from the analysis. Second, the current study does not predict the likelihood of a candidate being hired given a set of credentials. We can only assume that if two candidates meet the requirements, the candidates who meet more optional requirements (through either additional skills, certifications, or degrees) will be given preference. The current analysis cannot determine the extent to which an optional college degree will help a candidate gain employment when a degree is not required in the job posting. The extent to which optional qualifications aid in securing a job should be addressed in future research.

6. CONCLUSIONS

Although some might argue that achieving certifications in the industry is becoming more important than earning a college degree to land an entry-level job, this analysis provides empirical evidence that college degrees (bachelor and graduate degrees) are still in high demand for entry-level cybersecurity jobs. employers augmenting However, are requirements and desired qualifications for entry-level work with certifications, skills, and work experience. There is high demand for technical oriented certifications like "Security +" and "CISSP" as well as business-oriented certifications like "ITIL" and "PMP." Accordingly, we recommend that cybersecurity programs at colleges do not overlook the business aspects of the program in favor of the technical aspects or vice versa and aim for balanced programs that cover both aspects. College degrees have more weight than certification requirements, which is reflected in the percentage of jobs with college degree requirements (60%) which is more than twice the percentage of jobs with certification requirements (29%).

As a future extension of this work, we are looking forward to studying the relationship between job requirements (such as college degree and certification requirements) and job benefits (such as salary, flexibility, and location). Also, we look forward to studying jobs in other related IT fields to complement our findings, since in this study we only collected cybersecurity related jobs.

9. REFERENCES

- Abel, J. R., Deitz, R., & Su, Y. (2014). Are recent college graduates finding good jobs? *Current Issues in Economics and Finance*, 20(1).
- Al-Rawi, A., Lansari, A., & Bouslama, F. (2005). Integrating Sun Certification Objectives into an IS Programming Course. Issues in Informing Science & Information Technology, 2, 247. https://doi.org/10.28945/825
- AWS Certified Alexa Skill Builder Specialty. (n.d.). Retrieved May 23, 2019, from Amazon Web Services website: https://aws.amazon.com/certification/certifi ed-alexa-skill-builder-specialty/
- Bassellier, G., Reich, B. H., & Benbasat, I. (2001). Information Technology Competence of Business Managers: A Definition and Research Model. *Journal of Management Information Systems*, *17*(4), 159–182.
- Burns, T. J., Gao, Y., Sherman, C., & Klein, S. (2018). Do the Knowledge and Skills Required By Employers of Recent Graduates of Undergraduate Information Systems Programs Match the Current ACM/AIS Information Systems Curriculum Guidelines? *Information Systems Education Journal*, 16(5), 56.
- Cappelli, P. (2014, September 5). What Employers Really Want? Workers They Don't Have to Train. Retrieved May 29, 2019, from The Washington Post website: https://www.washingtonpost.com/news/on-

leadership/wp/2014/09/05/what-employersreally-want-workers-they-dont-have-totrain/?noredirect=on&utm_term=.f9f549c3d 3bd

- Caruth, G. (2014). Learning How to Learn: A Six Point Model for Increasing Student Engagement. *Participatory Education Research*, 1(2), 1–12.
- CISSP Experience Requirements. (n.d.). Retrieved May 30, 2019, from ISC² website: https://www.isc2.org/Certifications/CISSP/e xperience-requirements
- Cybersecurity Career Pathway. (n.d.). Retrieved May 23, 2019, from Cyberseek website: https://www.cyberseek.org/pathway.html
- Formby, S. K., Medlin, D., & Ellington, V. B. (2017). Microsoft Excel®: Is It an Important Job Skill for College Graduates? *Information Systems Education Journal*, 15(3), 55.
- Friedman, Z. (2019, February 25). Student Loan Debt Statistics In 2019: A \$1.5 Trillion Crisis. Retrieved May 23, 2019, from Forbes website: https://www.forbes.com/sites/zackfriedman/ 2019/02/25/student-loan-debt-statistics-2019/#2ae493db133f
- Gomillion, D. L. (2017). The Role of IT Industry Certifications in an AACSB-Accredited Institution. *Information Systems Education Journal*, *15*(1), 68.
- Haga, W., Moreno, A., & Segall, M. (2012). Is Student Performance on the Information Systems Analyst Certification Exam Affected by Form of Delivery of Information Systems Coursework? *Information Systems Education Journal*, 10(5), 30.
- Hill, C. (2019, April 17). You don't need a 4-year college degree for these high-paying jobs at Google, Apple, Netflix. Retrieved May 23, 2019, from MarketWatch website: https://www.marketwatch.com/story/you-dont-need-a-4-year-college-degree-for-these-high-paying-jobs-at-google-apple-netflix-2019-04-08
- Janicki, T. N., Lenox, T., Logan, R., & Woratschek, C. R. (2008). Information systems/technology employer needs survey:

Analysis by curriculum topic. *Information Systems Education Journal*, 6(18), 1–16.

- Jovanovic, R., Bentley, J., Stein, A., & Nikakis, C. (2006). Implementing industry certification in an IS curriculum: An Australian experience. *Director*, *7*.
- Kim, C., & Tamborini, C. R. (2019). Are They Still Worth It? The Long-Run Earnings Benefits of an Associate Degree, Vocational Diploma or Certificate, and Some College. *RSF: The Russell Sage Foundation Journal of the Social Sciences*, 5(3), 64–85.
- Lobo, B. J., & Burke-Smalley, L. A. (2018). An empirical investigation of the financial value of a college degree. *Education Economics*, 26(1), 78–92. https://doi.org/10.1080/09645292.2017.13 32167
- Machine Learning. (n.d.). Retrieved May 23, 2019, from Coursera website: https://www.coursera.org/learn/machinelearning
- Maldonado, C. (2018, July 24). Price of College Increasing Almost 8 Times Faster Than Wages. Retrieved May 23, 2019, from Forbes website: https://www.forbes.com/sites/camilomaldon ado/2018/07/24/price-of-college-increasingalmost-8-times-faster-thanwages/#105e3ecf66c1+
- McKenzie, W. B. (2006). Information Systems Curriculum Revision in a Hostile Environment: Declining Interest, Threats from Offshore, and Proprietary Certification. *Director*, 07.
- Randall, M. H., & Zirkle, C. J. (2005). Information technology student-based certification in formal education settings: Who benefits and what is needed. Journal of Information Technology Education: Research, 4(1), 287–306.
- Silliman, R., & Schleifer, D. (2018). A Major Step: What Adults without Degrees Say about Going (Back) to College. Public Agenda.
- Spence, M. (1973). Job Market Signaling. *The Quarterly Journal of Economics*, *87*(3), 355– 374. https://doi.org/10.2307/1882010